E<sup>3</sup>S Annual Retreat, September 19-20, 2019, Berkeley

# **Center Management**

# Michael H. Bartl

**Executive Director** 

Center for Energy Efficient Electronics Science



Massachusetts Institute of Technology

STANFORD UNIVERSITY





CALIFORNIA COMMUNITY COLLEGES CHANCELLOR'S OFFICE



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### **Administrative Team**



Eli Yablonovitch *Center Director* 



Kedrick Perry Director of Diversity



Michael Bartl Executive Director



Nicole McIntyre Assoc. Director of Education



Jeffrey Bokor Deputy Director



Charlotte Jones Admin. Assistant



Catherine Amelink External Evaluator





# E<sup>3</sup>S Organizational Chart





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# Annual Survey on Center Leadership Students/Postdocs and Faculty

|                                | Students/PDs | Faculty |
|--------------------------------|--------------|---------|
| Inclusiveness                  | 4.5          | 4.8     |
| Teamwork/Collaboration         | 4.3          | 4.8     |
| Open and timely communications | 4.5          | 4.8     |
| Agility/Decision Making        | 4.4          | 4.8     |
| Focus on Performance           | 4.2          | 4.7     |
|                                |              |         |
| Sample size                    | 24           | 18      |

*Likert Scale:* 5 = Strongly Agree; 4 = Agree; 3 = Neutral; 2 = Disagree; 1 = Strongly Disagree



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# **Multi-Institutional Programs**

### Graduate Student & Postdoc Rotation Program

1 participant this year: Ingrid Torres (FIU)
Plan to continue in final period

#### Inter-Institutional Postdoc Program

- One inter-institutional postdoc per Theme
- Must stay in at least two different
   E<sup>3</sup>S institution
- Funded by Center reserves

This program has ended in period 9.

#### Impact of Programs

- □ Multi-institutional projects:  $30\% \rightarrow 70\%$
- □ Multi-institutional publications:  $1-2 \rightarrow 5-7$



Center for Energy Ef

Electronics Science



## **Knowledge Transfer at E<sup>3</sup>S: A Two-Way Street**

The goal of the Center for E<sup>3</sup>S, is to both develop novel, highly efficient electronic technologies, and engage stakeholders of various science and engineering disciplines and at different educational levels to participate in these new opportunities.

At E<sup>3</sup>S knowledge transfer happens at two levels:

- 1) Knowledge transfer within the Center's main partners as a cross-fertilization of ideas and projects.
- 2) Knowledge transfer throughout the technology and education ecosystem in which the Center participates.





# "Spinoff" Applications

| E <sup>3</sup> S Research Outcomes  | "Secondary" Use   | Interested Parties  |
|---|---|---|
| Negative Capacitance in<br>Ferroelectric Materials                                      | Low-power memory  | Industry-funded Center at UC<br>Berkeley                      |
| RIE Process with Digital Etch<br>Technology for III-V Features of<br>High Aspect Ratios | Demonstrated the potential of III-V MOSFETs for future CMOS | Defense Threat Reduction<br>Agency<br>Semiconductor companies |
| Squitch Switches  | Analog Valves   | MIT Lincoln Lab   |
| Nanostructured Phase<br>Transition in VO <sub>2</sub>                                   | Multifunctional Thermal<br>Switch                           | Samsung   |
| Process for Developing Sub-<br>Lithographic Features                                    | Broad processing applications                               | Applied Materials, Axcelis,<br>Lam                            |
| 2D Chalcogenide Materials   | Characterization of graphene and MoS2                       | Applied Materials   |
| Nanoparticle-based magnetic tunneling junctions   | Magnetoelectric<br>Nanoparticles for Batteries              | Turning Point Brands  |







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# **Publications**



Period 9: Total: 46 Multi-PI: 20 Multi-Inst.: 7 Patents/Appl.: 3 **Cumulative: Papers: 273** Multi-PI: 103 Multi-Inst.: 20 **External Citations: 6076** 

Patents/Appl.: 34



## E<sup>3</sup>S Data Management Plan: *Publications*

The smallest common denominator across all major publishers is that authors are allowed to post their submitted manuscript on their/institutional websites.

E3S staff has started to work with Center investigators in preparing and posting submitted manuscript versions, including a cover page with explanation/disclaimer, required publisher information, and link to request published version of manuscript.







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# **Students and Postdocs**

"Make them the best possible ambassadors for our Center"

#### Education and Diversity Team

- Leadership Certificate Program
- Graduate Student & Postdoc Council
- Poster sessions with industry partners

#### > Where do they go?

Transfer to Industry: 4 students, 3 PDs
 Transfer to Academia: 7 students, 2 PDs



#### Record Number of Student and Postdoc Fellowships

- □ NSDEG, NSF GRF, NSERC (Canada), UC Presidential Fellow, GEM Fellow
- >\$300k in support







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Center for Energy Efficient Electronics Science Berkeley Symposium on Energy Efficient Electronic Systems & Steep Transistors Workshop



## Now part of the IEEE S3S Conference!



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## Planned: E3S "Closing" Symposium

> 10 years of NSF funding for the Center for E3S will officially end on August 31, 2020

> We plan to organize a closing event (E3S Symposium)

 Current & past E3S participants, industry partners, external advisory board members, NSF program directors (Usha Varshney, Dragana Brzakovic)





## **Knowledge Transfer**

#### **Publications**

Cumulative: 273 Period 9: 46 Multi-PI: 20 Multi-institutional: 7

#### **Industry Interactions**

Applied Materials, HPE, IBM, Intel, Lam Research

"Spin-off" applications

#### Conferences

Berkeley Symposium on Energy Efficient Electronics

E3S Symposium (planned)

**Students and Postdocs** 

Transfer to Industry:

• 4 students, 3 PDs

Transfer to Academia:

• 7 students, 2 PDs



